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NYLS In Brief

Distinguished Alumnus Award and Four Symposia Highlight 21st Annual Dean's Day

When Chairman T. Lawrence Tabak '59 delivered his welcoming remarks at 1:00 on the afternoon of March 7, Dean's Day had already been in progress for four hours. He was addressing guests who had just entered a Waldorf Astoria dining room for lunch after attending one of four panels: Contested Estates; Practical Aspects of Equitable Distribution; Cooperative and Condominium Conversion: Law and Financing; and Heart, Hazards and Stress: Can Today's Lawyer Cope?

After Judge Charles W. Froessel '13 gave the invocation and Mr. Tabak introduced the dais quests. Dean E. Donald Shapiro, recently returned from China, reported that the competition among law schools to attract new students is expected to become intense. NYLS currently enjoys a solid rating, and the Dean believes that the new law center would make the school even more competitive. He introduced Dean Lucille M. Hillman. who showed slides of the proposed complex.

Justice Eli Wager '54, President of the Alumni Association, announced that membership as



Dean E. Donald Shapiro, Dr. Maurice R. Greenberg '50, Justice Eli Wager '54, and T. Lawrence Tabak '59.

of March 5 totalled 1,154. He congratulated Mr. Tabak for instituting new procedures to encourage membership, and he said that a recently-completed follow-up dues mailing was expected to reveal a dramatic increase in Association membership.

Justice Wager, who sits in the New York State Supreme Court, Tenth Judicial District, also cited a report by Richard M. Flynn '57, who chairs the Alumni Advisory Council. Mr. Flynn had reported that more than 55 first-year students had requested advice from the 155 volunteer alumni

counselors.

Saving "the best for last,"
Justice Wager announced that
the recent Phonathon had netted
over \$33,000. The funds are
slated for student scholarships.

Distinguished Alumnus
In his introduction of Maurice

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Dean E. Donald Shapiro and Dr. Maurice R. Greenberg '50.

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R. (Hank) Greenberg '50, Justice Wager observed that the Distinguished Alumnus citation is "the highest award that we can confer on one of our brethren. The award is presented to those alumni whose professional careers demonstrate qualities of character, intelligence, and social and professional responsibility which New York Law School murtures." As President, Director, and Chief Executive Officer of both the C. V. Starr Organization and American International Group, and as a Trustee and Board Member of numerous institutions and organizations, Dr. Greenberg easily meets all of the Distinguished Alumnus criteria.

In a gracious and witty accep-

tance speech, Dr. Greenberg enumerated the major factors in his life: a rural upbringing, military service, his legal education, and his wife, Corinne. The sequence was not in order of importance; Dr. Greenberg confided that he "wouldn't have attained anything without her support." (A Profile of Dr. Greenberg begins on page 8.)

He quipped that he originally intended to practice law and inetead became one of the largest producers of business for the legal profession. On the serious side, he noted that his legal education provided a solid foundation for all of his later business endeavors

Dr. Greenberg paid tribute to

Dean Shapiro for the substantial strides the school has made under his leadership.

He is pleased, too, that the plans for the new law center do not involve a change of location. The present site attracts many judges and practicing attorneys to the faculty. In addition, a number of his own employees attend the school.

Dr. Greenberg commended the school for its many graduates who have distinguished themselves as jurists, lawyers, businessmen, and government officials. He said that he was both "proud to have attended New York Law School and to continue my association with it."

Four Symposia

The four panels consisted of the following speakers:

Contested Estates

NYLS Professor Joseph T, Arenson, Counsel to the Public Administrator, New York County, (Moderator).

Hon. Evans B. Brewster, Surrogate, Westchester County. Hon. Bruno Cappellini, Public

Administrator, New York County. Hon. Bertram R. Gelfand, Surrogate, Bronx County.

Elias Karban, Partner, Arenson, Dittmar, Karban & Bekerman.

Hon. Marie M. Lambert, Surrogate, New York County.



NYLS Professor Joseph T. Arenson introduces the distinguished speakers on the Contested Estates panel: Hon. Evans B. Brewster, Hon. Bruno Cappellini, Hon. Bertram R. Gelfand, Elias Karban, Hon. Marie M. Lambert, Hon. Louis D. Laurino, Hon. Millard L. Midonick, Hon. C. Raymond Radigan, and, out of camera range, Hon. Nathan R. Sobel.



Dean Lucille M. Hillman.



Chairman T. Lawrence Tabak '59 presents a gift strate one way to cope with stress. portfolio to Dr. Harvey Klein. Every panelist received a gift.



As Dr. Ralph A O'Connell looks on, Dean's Day Igor I. Sikorsky, Jr., Dr. Lee S. Goldsmith, Esq., Dean E. Donald Shapiro, and Dr. Harvey Klein demon-

Hon. Louis D. Laurino, Surrogate, Queens County. Hon. Millard L. Midonick, Administrative Surrogate, New York County. Hon. C. Raymond Radigan, Sur-

rogate, Nassau County.
Hon. Nathan R. Sobel, Former
Surrogate, New York County.

Practical Aspects of Equitable Distribution

NYLS Professor Norman M.
Sheresky, Partner, Colton,
Weissberg, Hartick & Yamin,
(Moderator).
Sanford Dranoff, Partner,
Dranoff, Davis, Kruse, Resnik & Fields.
Carlyn McCaffrey, Associate,
Weil, Gotshal & Manges.
Michael J. Ostrow, Partner,
Taylor, Atkins & Ostrow.
Edward Schaeffer, Esq. Matrimonial Attorney.

Cooperative and Condominium Conversion: Law and Financing
Professor Zuhayr A. Moghrabi '67, (Moderator).
Errol Brett, Partner, Brett, Apfelberg & Epstein.
Robert S. Robin, Assistant Attorney General of Real Estate, NY State Finance Bureau.
Lewis C. Taishoff, Partner, Goldstick, Weinberger, Feldman, Alperstein & Taishoff.
Jack Weprin, Partner, Goldberg, Weprin & Ustin

Heart, Hazards and Stress: Can Today's Lawyers Cope?

Dean E. Donald Shapiro (Moderator).
Dr. Lee S. Goldsmith, M.D.,
LL.B., F.C.L.M.
Dr. Harvey Klein, Associate Professor of Medicine, Cornell
University Medical Center.
Dr. Ralph A. O'Connell, St. Vincent's Medical Center.
Igor I. Sikorsky, Jr., Partner,
Sikorsky and Mott



Robert S. Robin and Erroll Brett ponder Lewis C. Taishoff's remarks on Cooperative and Condominium Conversion. Panelist Jack Weprin and the moderator, NYLS Professor Zuhayr A. Moghrabi '67, are seated on Mr. Taishoff's right.



Hon. Fred Thomas Santueci '57 and Hon. Yorka C. Linakis '43.



Michael J. Ostrow unravels equitable distribution as Sanford Dranoff, NYLS Professor Norman M. Sheresky, Edward Schaeffer, and Carlyn McCaffrey look on.

NYLS

March Means Moot Court Mania

New York Law School, whose National moot court team reached the finals in January for the first time in the school's history, recently participated in a flurry of moot court activity and continued to show impressive gains. NYLS' dramatic tie-breaking victory over Brooklyn Law School in the Eastern finals of the Jessup International Law Competition on March 21 received the lion's share of attention, but the school also had its best showing yet in the Albert R. Mugel National Tax Competition and did well in the Irving R. Kaufman Securities Law Competition.

The winning team (see photo on p. 16) in the Jessup—
Elizabeth Benson, Laurie
Chisolm, Mark Conrad, Margaret
Enloe, Svetlana V. Petroff (team captain and Of Counsel in the regionals), and Robert Conroy (team coach)—captured Best
Team Brief in addition to most team points. The team will travel to Washington, D.C. to take part in the national finals, which begin on April 21.

Other schools in the competition were Cardozo, Columbia, Cornell, Fordham, N.Y.U., Seton Hall, St. John's, University of Toledo, and Yale. NYLS hosted the competition, but the tiebreaker was decided on neutral turf, the N.Y.U. School of Law.

Harlan largest ever

The 46 competitors on 23 teams made the 1981 Harlan Moot Court Competition the largest intramural moot court event in the school's history. The finalists were David Greene (Best Oralist), Helena Gorochow (Best Brief), Janet Cohen, and Deborah Jordan (Best Brief). Three of the four finalists (Cohen, Gorochow, and Green) will comprise the 1981-82 national team.

The Best Team, based on overall preliminary round composite scores, was Elizabeth Corey and David Greene. The semifinalists were Camille Abate, Elizabeth Corey, Charles Juntikka, and Deborah Sperling.

To be a member in good standing in the Association, your 1981 dues are payable by June 30th.

Compete in extramurals

While NYLS was preparing to host the Robert F. Wagner National Labor Law Competition, the team of Michael A. Costa, Eric W. Janson, and Carol Komissaroff journeyed to SUNY-Buffalo to compete in the Mugel Tax Competition, where they reached the quarterfinals. The trio received the award for Secand Best Brief and earned the third highest team score, thereby posting NYLS' best record in the event. In addition, Mr. Costa was named the Best Oral Advocate of the entire competition. The eventual winner in the field of 28 teams was Suffolk University.

The team of Quentin Atherley, Edward Penn, and Alfred Pierri competed in the Kaufman Securities Law Competition at Fordham Law School, reached the quarterfinals, and achieved Fourth Best Brief. Twenty-one teams from 16 schools participated in the event that was ultimately won by William and Mary.

The Moot Court board also sent teams to Client Counseling, National Mock Trial, Craven Constitutional Law, Dayton Administrative Law, and the New York County Lawyers' Association's Antitrust Law Competitions.



Alfred Pierri '81, Edward Penn '81, and Quentin Atherley '81



Michael Costa '81, Carol Komissaroff '81, and Eric Janson '81



Deborah Jordan introduces herself to David Greene as Helena Gorochow looks on just prior to the start of the Harlan finals.

More moot court photographs will appear in the next issue of NYLS in Brief.

NYLS in Brief

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Professor Eugene Cerruti, Mark Astarita '81, and Lorin Duckman '73



Jessup judges Jess Hungate, Neil Thompson, and Robert B. von Mehren.



Harlan judges John Martin, Hon. Vincent Broderick, and William J. Burke.

Placement Follow-Up April 1981

If you are actively looking for a new position and want to notify the Placement Office, please fill out the form below and return it to that Office. Registration materials will be forwarded to you within seven to ten days of receipt of your request.

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If you have checked "yes" above, please attach a copy of your resume when you return this form. Indicate the areas of practice in which you are interested and an acceptable salary range.

If you would like to list a position with the Placement Office, please call 966-3500 (extension 749 or 857), or return the form below.

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CONTACT PERSON
ADDRESS
TELEPHONE
JOB TITLE AND BRIEF DESCRIPTION OF DUTIES
(If you require more space, please attach a sheet of paper to this form.)
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Connecticut/ Westchester Alumni Luncheon

Hon. William Hirschberg '12, Lloyd N. Hull '51, and David M. Kahn '50 shared chairman duties, and NYLS Professor Myres S. McDougal delivered the main address, at this year's luncheon meeting of the Connecticut/ Westchester chapter of the Alumni Association.

Professor McDougal analyzed some of the contemporary challenges to international law, Dean E. Donald Shapiro briefed the guests on recent developments at the school, and Lucille Hillman, Assistant Dean for Development and Executive Director of the Alumni Association, showed slides of the proposed law center.

The March 28 event was held at the Indian Harbor Yacht Club in Greenwich.



NYLS Trustee Sydney A. Woodd-Cahusac and Professor Myres S. McDougal.

NYLS Alumni Association

☐ I wish to join the New York Law School enclosing the appropriate dues:	l Alumni Association. I am
☐ Regular member	
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Name	Year
Address	

Please clip and mail this form to the Office of Development and Alumni Affairs, 57 Worth Street, New York, N.Y. 10013. Dues checks should be made payable to: New York Law School Alumni Association.



Ernest Lofgren '18 and Hon. William Hirschberg '12.



Howard Wm. Rasher '50 and Frederick Mussenden '50.



Professor McDougal, Dean Shapiro, and co-chairman Lloyd N. Hull '51.

Magen David Adom Project

Dean E. Donald Shapiro was recently thanked by Rabbi Rubin R. Dobin, International Chairman of Operation Recognition, for his efforts on behalf of Israel's Magen David Adom Society (MDA).

Any appropriately researched paper on International Law could form the basis for arguments for recognition of the MDA by the International Red Cross, and Dean Shapiro has agreed to per-

sonally supervise students in such an individual research effort. NYLS grants two credits for individual research projects.

Operation Recognition, which is conducting a world-wide program on behalf of MDA recognition, has prepared a free information kit. It can be obtained by sending a stamped, self-addressed envelope to Rabbi Dobin, P.O.B. 6194, Miami Beach, FL 33154.

L.A.W. Sponsors Pro-Choice Panel

Lisa Rubel '81, President of the NYLS Legal Association for Women, moderated a panel discussion on "The Human Life Amendment: Legal and Social Ramifications" at NYLS on March 9. The panel featured three pro-choice speakers: Madeline Kochen, of the A.C.L.U. Reproductive Freedom Project; Barbara Milbauer '81, of the Center for Constitutional Rights; and Noreen Connell, of Planned

Parenthood of N.Y.

According to Ms. Kochen, "by declaring the fertilized egg from the moment of fertilization to be a "person" under the Constitution, the 'human life' amendment would impose on all Americans the religious beliefs of some and would invest the government with more control over women's bodies than has ever before been contemplated. The possibility of passage of a "human life"

amendment is frighteningly real, despite the fact that the majority of Americans support the right to choose abortion. It is clear that if women are to retain the right most basic to their individual liberty—control over their own reproduction—they will have to fight during the 1980s to preserve it."

Ms. Connell, a community organizer for Planned Parenthood, observed that the right wing has taken control of the right-to-life movement. Consequently, "unreal as the implications of an HLA might seem to the legal community, the political situation is such that its passage is a real possibility. There's a good chance an HLA will pass if the moral majority can persuade the right-to-lifers to accept a compromise, one that would allow for certain types of contraception but would define the fetus at a stage later than the moment of fertilization as a person protected by the Fifth and Fourteenth Amendments."





Noreen Connell, left, and Barbara Milbauer '81, listen as Madeline Kochen explains her pro-choice stance regarding a human life amendment.

P.L.E.A.

This academic year's fourth and final—P.L.E.A. (Practical Legal Education for Attorneys) panel, which was held at the school on March 24, dealt with "Chapter 13 of the Bankruptcy Code: Adjustment of Debts of an Individual Regular Income." The distinguished panel of experts consisted of the Hon. Roy Babitt, of the United States Bankruptcy Court of the Southern District of New York, Ephraim K. Leibowitz, Esq., Of Counsel to Guggenheimer & Untermeyer, Irving H. Picard, Esq., U.S. Trustee for the Southern District, and Jeffrey L. Sapir, Esq., '65, the Interim Trustee in Chapter 13 cases.



Alumni Association President Eli Wager '54 introducing, from left, P.L.E.A. panelists Messrs. Sapir '65, Leibowitz, Picard and Babitt, and moderators James P. Pagano '75 and James A. Tricarico, Jr. '77.

Profile: Maurice R. Greenberg '50 1981 Distinguished Alumnus

Baseball legend holds that one George Herman Ruth (brazenly, according to one version) pointed to the far reaches of Yankee Stadium and blasted the next pitch to that precise spot. George Herman Ruth's nickname was "Babe". He is not an NYLS Distinguished Alumnus.

Insurance industry legend has it that one Maurice Raymond Greenberg (brazenly, according to all versions) pointed to a distant financial fence—twenty percent earnings growth per annum—and reached it every year, even in 1974 and 1975, lamentable years in the property and casualty business.

Due to his having the same surname as the famous Detroit first baseman who was himself no slouch as a power-hitter, Maurice Raymond Greenberg's nickname is "Hank". He is an NYLS Distinguished Alumnus, the nineteenth graduate to be so honored.

The man whom the New York Times describes as a "legend" in the insurance industry has other titles and identities. He is one of America's "10 Toughest Bosses," according to Fortune (April 21, 1980), and he is the "Toughest Man in Insuranceland," in the estimation of Institutional Investor (Sept. 1979).

Greenberg identifies himself with ease; he is, simply, the President, Director, and Chief Executive Officer of both AIG and the C. V. Starr Organization.

This emphasis on his corporate nature does no injustice to the man who labels himself a "workaholic" and explains, "I think the business; I dream it, and I work at it all the time." An avid athlete who skis and plays tennis every chance he gets, the youthfully trim Greenberg could afford to retire many times over and devote himself to the athletic activities that he loves, but, as he told NYLS in Brief recently, "I'd enjoy it at first, but then I'd be bored to tears." The man and the work are one.

Greenberg presides over America's largest multinational insurance holding company. In addition to several major subsidiaries—among them, American Home Assurance Company, American International Underwriters, American Life Insurance Company, and the New Hamp-

shire Insurance Company - AIG consists of a worldwide network of companies and branches. Collectively, this aggregate writes life and general insurance in the United States, Canada, and more than 135 overseas jurisdictions. This includes China, Greenberg having recently signed a 50-50 agreement with the People's Insurance Company; AIG now does business in the country where, in 1919, Cornelius Vender Starr founded the company that would eventually become AIG.

A country childhood

Despite his current preeminence. Greenberg was born with neither an uncle in the business nor a silver spoon. Born in New York City in 1925 into a lower middle-class family, his father's death when he was only five years old meant that he would grow up on his stepfather's dairy farm in Swan Lake, N.Y. The trauma of his father's death was somewhat eased, he says, by his having for a stepfather a "super person, a man of enormous personal integrity who had a great influence on me."

For all the ambition and purposefulness that Greenberg was later to reveal, his early years were marked by ambivalence and indirection. After the Second World War broke out, nothing much motivated him to remain at home, so he dropped out of high school to join the Army.

As for reports that he lied about his age to get into military service, Greenberg coyly responds that "my age was a little younger than it turned out to be on the application."

He served with the Army in Europe, and when he returned home, he then faced the ordeal of finishing high school.

After graduating from the Rhodes School in New York, he then went to the University of Miami, which awarded him a Pre-Law Certificate in 1948. What possessed him to attend this particular institution of higher education? "I wanted to go someplace warm, and several of my Swan Lake friends were there." As for career plans at that time, he simply didn't have any, whether law-oriented or otherwise

He entered New York Law School because "I had been bored as an undergraduate, and I was seeking a greater challenge. I wasn't sure that I wanted to be a lawyer or practice law, but I thought the discipline would be very good. Law school seemed a challenge that would be more acceptable to me than just continuing for a typical business degree. Remember that when you come out of the service, you're very disciplined."

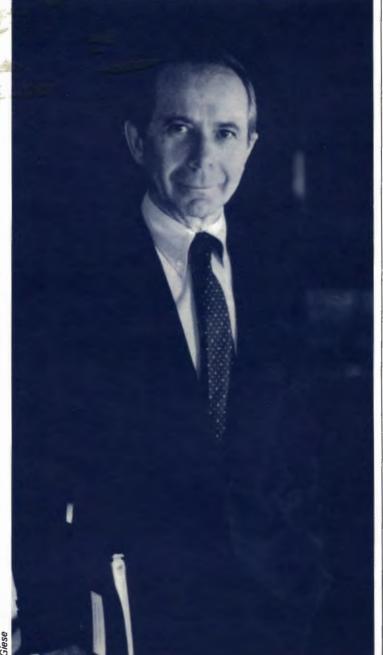
However vague his intentions, studying law proved to be "a great experience. As preparation for running a business, you can't have a better educational background."

Uncle Sam wanted him

He received his law degree just in time to use it—in Korea! Obligated as a reserve officer to participate in his second war in one decade, he prosecuted Chinese and North Koreans accused of committing atrocities. He received a Bronze Star and separated from military service once and for all with the rank of Captain.

An enormous juncture awaited him shortly after his return to America. "I wasn't sure what I wanted to do. I considered careers in the military and the F.B.I., but with a wife and child to support, my first priority was just to get a job period."

Greenberg wandered into the William St. offices of Continental



In Brief



Casualty and had a horrendous interview with the personnel director—a disaster that turned out to be probably the single most fortunate thing that ever happened to him. "That personnel man was not only negative but rather rude. I had returned from Korea only about a week earlier, and I suppose I was a bit resentful."

He was sufficiently resentful, in fact, to locate the executive offices and pay an unscheduled visit to one of the vice presidents. Greenberg used the opportunity to register the opinion that the personnel man was, among other things, "lousy."

The vice president recognized a live wire in this brash, outspoken, obviously bright and energetic young man and hired him on the spot, starting him out in the aviation accident department.

Greenberg regarded the job as a temporary one, which it indeed turned out to be, but not in the manner he originally intended. He quickly became Continental's east coast Counsel and then moved to the firm's Chicago office, where he managed several nationwide units in the accident and health departments. Soon

he became a Vice President, one of the youngest in the company's history.

He believes that he was destined to become Continental's chief executive had he remained, but in 1960 American Home's C. V. Starr made him an offer that he couldn't refuse.

Takes the helm

American Home was foundering and resistant to all efforts to salvage it. In desperation, Starr turned to an old friend for advice, J. Milburn Smith, a former President of Continental and the individual responsible for bringing Greenberg to Chicago. Smith recommended a double-barreled solution: turn the company into an American Lloyds of London, and put Hank Greenberg at its head. Smith's confidence in Greenberg was so high that he championed him even knowing that the young man would be undergoing some of the highestlevel on-the-job training imaginable.

For his part, Greenberg was attracted to the position because it would give him the opportunity to develop an overseas accident and health operation. Soon after, he revamped American Home's domestic propertycasualty business. Before long there was no area of the business that escaped his thorough involvement.

Greenberg was chosen to succeed Starr as Chief Executive Officer prior to the latter's death in 1968. Not long after he assumed the position, earnings skyrocketed. After-tax income jumped from 27.7 million in 1970 to 282 million in 1980, an increase of 918 percent, for an annual compound growth of 26.1 percent.

According to Greenberg, "we were in the minority of companies that produced an underwriting profit in 1979 and 1980. In fact, industry underwriting losses reached \$1.9 billion in 1979 and approximately \$3.4 billion in 1980—a dramatic reversal from its 1.3 billion dollar profits in 1978." In other words, AIG continues to score runs even when the pitching gets notoriously difficult and strikes out most of the opposition.

To some extent, of course, Greenberg was merely taking advantage of certain pre-existing corporate advantages. Fortune, for instance, noted AIG's hammerlock on some kinds of international business: "Need workmen's compensation for Korean divers working on a North Sea platform-written by a licensed Korean insurer? AIG can handle it." And given the nationalistic surges in recent years, the global network that Starr built probably cannot be duplicated.

But inherited advantages hardly explain all of Greenberg's success, which is clearly the product mostly of his own prodigious talent. Unlike other insurers, he will not countenance underwriting losses on the ground that investments and other earnings can compensate for them:

"Underwriting profit is the primary objective of a general insurance company. We believe that if you fail in achieving an underwriting profit, you've failed in the fundamental business. And if you fail in the fundamen-



"I was also fortunate to marry a woman who couldn't have been a better mate: bright, intelligent, lovable, supportive in everything I did. And you can't do anything without a supportive wife. More careers are wrecked by businessmen with unsupportive wives than anything else I can think of. So I've been quite fortunate."

10

tal business, you fail ultimately." In simpler terms, "underwriting profits are the gods we cherish." He insists on 20 percent growth and he governs his organization in a way that maximizes the chances of achieving this formidable goal.

When he first joined forces with Starr, American Home was losing money, so he converted it into a gross lines underwriter of commercial risks that would deal primarily with brokers. American Home's losing ways, which no one else had been able to reverse, came to an end. Greenberg also effected a similarly wholesale reconditioning of National Union Fire Insurance Company.

AIG also cedes a substantial amount of its business to minsurers, thereby surrendering a
percentage of its premiums for a
variety of other tangible benefits,
such as greater control over the
business it underwrites, insulation against a loss of wipe-out
proportions, and increased
margins on the business it retains.

AlG realizes extraordinary profits on some of its reinsurance deals (one subsidiary is so advantageously set up that it could theoretically make money even if the entire premium income on the business it wrote was annihilated), a tendency for which it incurs a certain amount of criticism. The reinsurers themselves, however, consistently give AlG votes of confidence in the form of considerable repeat business.

And it's the reinsurers, of course, whose opinions are important. Several years ago, Greenberg created Transatlantic Reinsurance Company, mandating it to assume reinsurance from AIG subsidiaries. AIG eniovs 47 percent ownership of TransReco, a figure that takes on enormous significance when you realize that AIG put up only 20 percent of the capitalization. In the sardonic terminology of a former vice president of AIG, Greenberg was selling five-dollar bills at twenty dollars apiece. But if Greenberg was selling, others were buying, and those others were firms such as the prestigious Swiss Reinsurance, which, when it spends twenty dollars, does so in the expectation of getting more than twenty dollars back.

Sets workaholic example Greenberg's financial wizardry



"Regarding my skill in managing people, I suppose it depends on who you ask. If you ask me, I'd say yes. If you ask some of those who did not succeed at AIG, they'd say 'no.' We are noted for being a performance-oriented company. And I think being performance-oriented is a quality a leader should have.

That in itself brings about certain amounts of pressure. Consequently, those who can't live under that kind of pressure would find it hostile.

Those who love and accept pressure and responsibility—all the things that go along with that kind of personality would find it very pleasant. The answer, then, depends on the side of the street from which you ask the question."

is still not the entire picture. According to Fortune, "Greenberg's blueprints, as ingenious as they were, might well have gone nowhere had it not been for one more ingredient—Greenberg's galvanic personality."

He confesses to making other people into workaholics, an accomplishment that to some degree he probably achieves passively by sheer example. But his arsenal also contains weapons of a more active nature: "I'm human. My temper has a short fuse. I'm sure that there have been people who have trembled before me. I expect people to be prepared. I don't like people who fail to accept responsibility for their actions. That's one of the things that makes us different from others in our business. We delegate responsibility to many, many people, and we expect them to perform. Those who are unwilling or unable to pay the price to succeed are the ones, I suppose, who tremble. But my temper heals very quickly."

When not on one of the frequent business trips that take him all over the world, Greenberg and his wife, Corinne, are usually at their Manhattan co-op, their home in Brewster, New

York, or a ski resort. They have four grown children.

Do any goals remain? "I don't live my life by a series of goals. I simply see ever-expanding opportunities in what I'm currently doing. I find that to be very satisfying, and I've lost none of my motivation."

Asked to explain his success in terms of his personal qualities, the first item he mentioned was "technical competence; you must know your business." Himself a superlative underwriter, he often haggles over the details of a reinsurance treaty, immersing himself in the negotiations on a level that eludes rival executives, who must delegate such responsibilities to subordinates (thereby sacrificing a degree of control).

Other qualities he cited were energy, creativity, and managerial skill (see box). He added courage and principle, preferring these terms over chutzpah, the word which I suggested to describe the angry young jobseeker going directly to a Continental vice president.

Greenberg is not defensive about the inordinately hot kitchen in which he works. He doesn't buy the suggestion that his tempestuousness is unduly hurtful to others: "No. If anything, I think that my success, which I hope has been that of the company, has made an awful lot of people happy. There are many satisfied shareholders, and many new jobs have been created that didn't exist before. So I'd say 'no,' just the opposite. It's impossible to do anything without somebody being disappointed, but I don't think you can properly focus on that." He might have added that, in the arena of chief executive officers who have not attained universal popularity and acceptance, he'd hardly be alone.

He doesn't seem to mind-in fact, secretly appears to enjoyhis reputation as a tempest in a corporate teapot. The controversy that chronically swirls about him leaves him essentially unruffled: "You don't build anything of value by trying to win popularity contests. Nor do I sit and think about the perception people would or would not have of me. That's not the job of the Chief Executive Officer. He's judged by results over a long period of time and by his building of an organization. And I think we have—and have built the finest organization in our industry."

In Brief

Faculty & Administration News

Professor Michael Baden, M.D., Deputy Chief Medical Examiner of New York, addressed "The Role of the Physician in Criminal Investigations" at the NYU School of Law on March 12.

Professor Arthur Best's new book, When Consumers Complain, will be released in April by Columbia University Press. The book is an outgrowth of a project he directed for Ralph Nader's Center for Study of Responsive Law.

Professor Best, who is a member of the Consumer Affairs
Committee of the N.Y.C. Bar
Association, wrote the "Consumer Law" column that appeared on page one of the
March 31 New York Law Journal.

Last November Professor Best testified before the New York State Law Revision Commission on the subject of a proposed code of evidence. Currently, he is supervising NYLS students who are researching consumer subjects for possible use on ACTION 4 by WNBC-TVs Betty Furness.

Professor Best will be Profiled in next month's NYLS in Brief, which will also contain excerpts from his new book.

Dean William L. Bruce discussed "Legal Education—Its Responsibilities and Shortcomings" at a Women's National Republican Club panel on Feb. 24.

Dean Bruce saw some familiar faces among the other panelists: Hon. Theodore Kupferman, a former NYLS Adjunct Professor and current Justice of the Appellate Division, First Department, discussed the selection of judges; Acting Supreme Court Justice Shirley R. Levittan '56 addressed the question of plea bargaining and the rights of defendants; New York Daily News journalist Brian Kates. who is married to NYLS student Mary C. Kates, spoke on law and the media; and Roy Cohn, former Adjunct Professor and son of the Hon. Albert Cohn '08, discussed monetary aspects of the legal profession. Cohn recently visited NYLS at the invitation of Professor Robert I.

Blecker (see photo), where, for the benefit of Professor Blecker's students, they debated the proper limits of government undercover operations in a free society.

Professor Michael Botein published an article, "Jurisdictional and Antitrust Considerations in the Regulation of the New Communications Technologies," in the latest NYLS Law Review (Vol. XXV, No. 4, 1980).

Professor Botein, who recently became a special consultant on communications matters to Weil, Gotshal & Manges, discussed the role and power of the F.C.C. with NYLS students Susan Bodine and Michael Sprague on the March 21 CBS-TV Sunrise Semester.

Professor Salem M. Katsh spoke on "Current Problems in Antitrust Litigation" at a seminar sponsored by the New York State Bar Association on March 6.

Professor John P. LoPresti, Jr. '71 has become a member of the Manhattan firm of Deffina & Blau, P.C., now known as Deffina, Blau & LoPresti, P.C. The firm will continue to specialize in trials and appeals in medical malpractice, products liability, and personal injury litigation.

Professor David M. Rice published an article, "Regulation of Direct Broadcast Satellites: International Constraints and Domestic Options," in the latest NYLS Law Review (Vol. XXV, No. 4, 1980).



Prof. Robert I. Blecker and Roy Cohn.

Professor B. James George, Jr. played a "key role," according to the New York Times (Feb. 25, 1981), in the drafting of 45 standards for the treatment of prisoners. The standards are spelled out in the 85-page chapter "Legal Status of Prisoners" in the series Standards for Criminal Justice. According to the Times, "Professor George acknowledged that the standards did not go much beyond the minimum requirements articulated by the Supreme Court. He said that the standards constituted a middle-of-the-road approach that resulted from compromises made necessary by the complex politics of the bar association and that some of the rejected proposals might win a consensus in the years to come."

Hon. Norman D. Ryp '51, an NYLS Professor who serves on the Civil Court of the City of New York, and his wife Rachelle announce the birth of their first child, Benjamin Sachs, on Feb. 5.

Professor Edward B. Samuels published an article, "Copyright and the New Communications Technologies," in the latest NYLS Law Review (Vol. XXIII) No. 4, 1980).

Dean Anthony J. Scanlon addressed the Berkshire Community College Forum on "Law School: How to Prepare for it and How to Get in Once You are Prepared" on Feb. 19. Commenting on the essay that will be required by future LSATs, Dean Scanlon cautioned the students that "a weak or badly-written"

essay is one of the few things that will put you out of the running."

Professor Norman M. Sheresky has been added to the editorial staff of "Fair Share," a new monthly newsletter of divorce, alimony, and marital property division.

Professor James F. Simon, author of *Independent Journey:* The Life of William O. Douglas, participated in a symposium on the late Justice at the University of Pennsylvania Law School in late March.

Professor Simon also reviewed H. N. Hirsch's Enigma of Felix Frankfurter for Book World (Feb. 22), the weekly literary supplement of the Washington Post. Simon found Hirsch's psychologically-oriented work to be provocative but inadequately substantiated. But "despite Hirsch's failure to establish the validity of his major thesis, his book is a reminder, once again, of why the study of Frankfurter remains intriguing for scholar and layman alike."

Professor Ernst C. Stiefel and two West German attorneys, Dr. Rudolf Mueller and Dr. Horst Brucher, have co-authored "Directors' Update: Doing Business in Germany," which appears in the Fall 1980 Directors and Boards, The Journal of Corporate Action. The article is a selection from Doing Business in Germany: A Legal Manual.



Prof. Otto Walter '54.

Professor Otto Walter '54 will chair a meeting of the International Fiscal Association in Rothenburg, West Germany in September. He was also elected Trustee of the Rotary Foundation.



Hon. Ivor S. Richard, an NYLS professor, being sworn in as a member of the Commission of the European Communities in Buesels last January.



Dean E. Donald Shapiro and his wife Merle recently spent nearly two weeks in China, an event which will be covered in more detail in the next issue of NYLS in

Carol Bellamy Addresses Annual Law Review Banquet

In her keynote address at the Law Review Annual Banquet, Carol Bellamy, President of the City Council of the City of New York, provided a wealth of humorous personal anecdotes along with an impassioned critique of President Ronald Reagan's proposed budget cuts.

Ms. Bellamy noted that "students enjoy the luxury of hope and possess the skills and opportunity to make the future better." And the future, thanks to Mr. Reagan, will give them plenty of opportunity.

"The basic commitment of the American legal system is being destroyed by the personal pique

of the Reagan administration and its proposal to discontinue Federal funding for legal services. . . . There will be virtually no lawyers to serve the poor if Mr. Reagan is permitted to bully the poor." The President speaks of a "safety net," she noted, but "he's made sure that there's no one to hold the net." Ms. Bellamy urges active opposition to the Administration's proposals, stressing that "no one is better equipped to meet that challenge and recommit this nation to its founding principles than lawvers."

Next issue out soon Editor in Chief James F.

Morganteen expects the first two issues of Law Review Vol. 26 to be out by May, with the final two numbers to follow not long thereafter. The Editorial Board for Vol. 26 follows:

Editor in Chief James F. Morganteen Managing Editor Richard C. Giles **Articles Editors** Richard V. Carlson Deborah A. DeLeo Susan L. Lore Lisa B. Macieski Stephen M. Packard Henry J. Scorcia Susan J. Steiger **Book Review Editor**

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Topics Editor



Outgoing Law Review Editor in Chief James Morganteen and his wife Geri the City Council President found little to laugh about in President Reagan's enjoying one of Carol Bellamy's many lighter moments. In the main, however,

Class Action

1910

Samuel Marion retired not quite three years ago after a long (he is now 92) and varied career. In 1911 he ran for the Assembly on the Bull Moose ticket against Alfred A. Smith, "I was green as grass when I got out of law school," Mr. Marion told NYLS in Brief. "I was working while I was in law school, and I just didn't know much about politics. The political leaders told me I had no chance of winning but that it would be a good way for me to cut my 'eye-teeth' politically. Afterward, Smith and I became good friends."

Mr. Marion was, for a number of years, secretary and vice chairman of the Forum Committee of the N.Y. County Lawyers' Association. He was admitted to practice law in numerous jurisdictions (U.S. District Court for the Southern District of N.Y.; U.S. District Court for the State of N.J.; U.S. Court of Appeals for the 2nd and 3rd circuits; U.S. Supreme Court) and he actively participated in or tried cases in Delaware, New Jersey, Michigan, and Pennsylvania in addition to New York.

1921

Albert Parker (see photo) was honored on Feb. 19th by a dinner tendered by the United Jewish Appeal—New York Palm Beach Committee in behalf of the UJA—Federation of Jewish Philanthropies 1981 campaign.

1926

Dr. Philip Colby, a New York City resident, is a member of both the Institute of Retired Professors and the Karen Engel Center for Senior Citizens. He also lectures at various senior citizen centers.

1949

Edwin J. Kleiman is a stockbroker and Senior Vice President with the Manhattan firm of Muller & Co., Inc. His daughter Beth is an Ensign with the U.S. Navy, serving as paymaster in Japan, and another daughter, Diane, is a pre-law student at the University of Rochester.

1950

Lester E. Fetell was program chairman of last November's three-session seminar on Comparative and Contributory Negligence, General Obligations Law 15-108, Contribution and Indemnity and problems arising out of Dole v. Dow. The seminar was sponsored by the N.Y.S. Trial Lawyers' Assn. In Nov. and Dec. he lectured before trial attorneys in Albany and Buffalo in connection with construction cases under the N.Y.S. Labor Law and cases under Section 15-108, General Obligations Law.

Hon. Bruce McM. Wright made some "Personal Observations on the Criminal Justice System, with Practical Suggestions to Practitioners" to the Queens County Bar Association Institute of Law on Feb. 9. He addressed "The Struggle Against Racist Terror" at the Bethune Community Center in Manhattan on March 3.

1951

Edward A. Reiss is a member of the New York and New Jersey Bars and is a partner in the New Jersey firm of Isenberg, Isenberg & Reiss.

1952

Hon. Alexander Graves serves on the Civil Court of the City of New York.

David L. Wasser was one of the principal draftsmen of the report of the N.Y.S. Bar Association's Tax Section on the IRS' proposed regulations, Section 385. The influential report is titled "The Tax Distinction Between Corporate Debt and Equity."

1955

Nicholas Stecopoulos was a panelist in a PLE course on "Mortgage Foreclosures" sponsored by the New York County Lawyers' Association on Feb. 25.

1956

Hon. Shirley R. Levittan, Acting Justice of the New York State Supreme Court, spoke on the rights of defendants and on plea bargaining at a Women's National Republican Club panel on Feb. 24.

1957

Aaron M. Africk, who recently celebrated his 73rd birthday, has retired permanently, after serving with the N.Y.C. Board of Health.

Ernest F. Marmorek lectured on "Licensing and Antitrust Law in the United States" before the International Conference on Innovation-Licenses in Vienna on March 18. He also lectured late last year (Dec. 8) "On Patents" before the New York County Lawyers'Association.

1050

Hon. Roy S. Dragotta wasunanimously elected to the office of District Governor of Unico National District, New York.

Richard M. Mayers has been appointed to the board of trustees of the Albany College of Pharmacy.

1960

Sylvia D- Garland was elected unanimously to the Board of Trustees of NYLS.

Pierre Lorsy sent-a-long listing: Vice-President of the French-American Bar Association; currently listed in Who's Who in-American Law; arbitrator for the American Arbitration Association; Single Arbitrator on mandatory arbitration panel and volunteer arbitrator in Small Claims Court; on 18B Homicide and Felony panel in New York County; member of panel to represent attorneys before grievance committee: alternate on Democratic Judicial Panel to pick judicial candidates.



Carl Leff, left, and Albert Parker '21 holding the latter's award, which features a photograph by Gail Rubin, the young New York photographer killed by terrorists on a beach in Israel several years ago.

14

NYLS

1963

Hon. Mario M. Biaggi, who chairs the 121-member Ad Hoc Congressional Committee for Irish Affairs, which is now in its fourth year, was recently described by the New York Times (April 5) as welcoming "the new initiative" of "Friends of Ireland," a new group of politicians. Mr. Biaggi is quoted as saying that he hoped the new group would support "a continued ban on the sale of United States weapons to the Northern Ireland police."

Mr. Bieggi was also a member of the Honorary Committee for a gala ball and beffet benefit held on March 15 to help rebuild Balvano, which was devastated by the recent earthquakes in southern Italy.

Bernard Clyne, a specialist in matrimonial law, spoke on "Legal Questions: How Do You Know if an Attorney is Necessary?" before the Women's Legal Clinic of Westchester last fall.

1968

William V. Catucci, an attorney with AT&T, spoke at the Feb. 24 NYLS panel, Legal Lifestyles: Career Opportunities in Entertainment and Communications Practice.

Philip B. Trost was a panelist in a PLE course on "Mortgage Foreclosures" sponsored by the New York County Lawyers' Association on Feb. 25.

1970

Cheryl J. Bradley was reelected Vice President of the Women's Bar Association of the State of New York. Ms. Bradley, who founded and was the first President of the Westchester chapter, will be formally installed in office by NYLS honorary alumnus Hon. Lawrence J. Cooke on May 2.

1971 Professor John P. LoPresti, Jr. (see Faculty News).

1973

Gary Lesser who is a former tax law specialist with the IRS, has left Actuaries Unlimited, Inc. and is now a pension (ERISA) consultant for the New York City firm of Laiken, Siegel & Co., a pension and profit-sharing consulting and actuarial servicing organization.

Richard A. Russell was appointed Municipal Court Judge of Ocean City, New Jersey.

1974

Steven A. Harris, recently with Eastern Airlines, has opened an office for the general practice of law and labor law in Miami.

Mitchel Perkiel was made a Partner of the New York firm of Lewin & Weintraub.

1975

Marc Z. Edell has become a principal in the New Jersey firm of Porzio, Bromberg & Newman.

1976

Gerald C. Crotty has been appointed First Assistant Counsel to New York's Governor Hugh B. Carey.

Robert V. Gaulin, who is an Associate with Comboy, Hewitt, O'Brien & Boardman, spoke at the Feb. 24 NYLS panel, Legal Lifestyles: Career Opportunities in Entertainment and Communications Practice.

Menachem Kastner, who is with Parker Chapin Flattau & Klimpl, had a front-page article in the *New York Law Journal* (Feb. 18) on "Conversion to Cooperative: Sublessor's Right to Purchase."



Carol Kriesberg '74 has been unanimously appointed to the Alumni Association Board of Directors to fill a one-year vacancy.

Ms. Kriesberg is an Assistant District Attorney in the Kings County District Attorney's Office, where she is a Trial Supervisor and Senior Trial Attorney. Allen J. Tishman is an Associate in the general practice of law with the Manhattan firm of Levidow & Levidow. Tishman and his wife Maxine also announce the birth of their third child, Bradley David, on Nov. 26.

1977

Fred R. Braverman is now in private practice and has become associated with the Moorestown, New Jersey firm of Slater and Tenaglia, P.A. Previously, he was an Assistant Director, Office of Courses of Study, American Law Institute—A.B.A. Committee on Continuing Professional Education, in Philadelphia.

Lorraine E. Burger has accepted a position as Administrative Vice President with Genetic Engineering, Inc., a Denver firm.

Gary E. Dolan is a Partner in Alonge & Dolan, in Yonkers.

Joel A Fruchter is now with the Manhattan firm of Stein Simpson Rosen & Ohrenstein.

Joseph A. Grosso has been appointed Associate Law Assistant in charge of the law assistants serving judges in the N.Y.C. Criminal Court.

Arnold S. Klein, who is with the Manhattan firm of Kelley Drye & Warren, was appointed to a three-year term on the Young Lawyers Committee of the N.Y.C. Bar Association.

1978

Robert A. Ladanyi, formerly associated with Danziger, Bangser, Klipstein, Goldsmith & Greenwald, and Samuel W. Croll, III '78, formerly with Barnes, Richardson & Colburn, announce the formation of the Partnership of Ladanyi & Croll, a general practice in White Plains, New York.

Sharon Wirkus has accepted a position with Seagrave Corporation, a Manhattan firm.

Steven O. Zalkin is a Partner in the newly formed Manhattan firm of Shaw & Zalkin.

1979

Anthony M. DeStefano participated in a panel discussion on ethics and investigative reporting at the N.Y. Press Club last fall. The specific issue concerned reporters taking part in "illegal" activities.

Susan Cohen DeStefano has accepted a position with the New York State Department of Health and Human Services, Labor Relations Division.

Martin I. Greenblatt has accepted a position as Associate Editor with The Lawyers Co-op erative Publishing Co., a Rochester firm.

Bella Weiss is in partnership with Stephen Butterfass in a general practice in Fishkill, New York.

1980

Cynthia Arcate has accepted a position with the Federal Energy Regulatory Commission in Manhattan.

Michael Margello has accepted a position with Pulvers, Pulvers & Thompson, P.C., a Manhattan firm specializing in negligence and medical malpractice.

Alan M. Shapey has accepted a position with the Manhattan firm of Gitlin & Greenberg.

Hon. Lawrence H. Cooke, Chief Judge of the U.S. Court of Appeals, presented the Charles Evans Hughes Memorial Lecture at the New York County Lawyers' Association on March 19. Judge Cooke is an honorary alumnus of NYLS.

Anne Claire Gallant '80, where are you? We have been trying to locate you for a year. Why? The Alumni Association's Professor Vincent Lo Lordo Award for Excellence in Administration of Criminal Justice which you were to receive at the 1980 Commencement will be sent to you as soon as we can determine where to send it. Anyone with information is urged to contact Renee Grossman, Office of Development and Alumni Affairs, 966-3500, ext. 735.

In Memoriam

1918

Nathaniel L. Goldstein

1932

Morris H. Halpern

1959

Annette Mendik

In Brief

NEW YORK LAW SCHOOL LAW REVIEW

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The Docket

May 15

May 12 Connecticut Alumni Meeting, in conjunction with the Conn. State Bar Assoc. Annual Meeting. Marriott Hotel, 12 noon. NYLS Professor Arthur Best, author of the just-published When Consumers Complain, will discuss "Enlightened Consumerism in an Era of Diminished Resources." Contact NYLS Office

of Development, 966-3500, ext. 735.

The Law and the Press Conference. At NYLS, 9:00 -4:00. Keynote speakers: Hon. Sol Wachtler, Associate Judge of the N.Y. State of Appeals, and Floyd Abrams, Esq., of Cahill Gordon & Reindel. Reservation deadline is May 11. Contact Alan M. Petrillo, N.Y. S. Bar Assoc., One Elk St., Albany, N.Y. 12207.

May 20

CMC/NAB (Communications Media Center/National Association of Broadcasters) program, "Broadcasting and Antitrust: Living with Your Competition."
9:30 - 6:00, NYLS room to be announced. Contact 966-2053.

June 7 Commencement. Avery Fisher Hall, 2:00.

Newsmakers

Dee Estelle Alpert '82 will serve as law clerk this summer for the Hon. Henry Werker, District Judge, Southern District of New York.



Dee Estelle Alpert '82.

Elie Aliman, of Elie Aliman Design Inc., designer of the 1980-81 NYLS Catalogue, received the 1981 Desi Award for graphic design. Susan H. Bodine and Michael J. Sprague '81 appeared with Professor Michael Botein on the March 21st Sunrise Semester on WCBS-TV. They discussed the role and power of the F.C.C.

William A. Bottiglieri '84 (MYA), a C.P.A. with Seidman & Seidman, announced his engagement to Maria Milo Matturro. A July wedding is planned.

Svetlana V. Petroff '81 has accepted a position as an associate with Emmet, Marvin & Martin.

Robert Wolfe '82 is a law clerk for attorney Mel Sachs, and Sachs is the attorney for Robert, the alleged bank thief whose exploits brought newspaper and TV prominence to the three of them in mid-February. Robert is nine years old.



Outgoing Student Bar Association President E. Chris Johnson '81, second from left, receives an Outstanding Stavice award from current SBA President Darryl Semple '82. Looking on are David W. Shipper '82, SBA Vice President, and Telesforo Del Valle, Jr. '82, Attorney General.

Bologna Summer Program

Assistant Dean Anthony J.
Scanlon announced that the
NYLS/University of Bologna
Center for Legal Studies will be
held at the Italian university from
July 6-24, 1981.

Courses will be given in Comparative Antitrust Law, Comparative Labor Law, E.E.C. Law, and Regionalism & Federalism. The Admissions Office (966-3500, ext. 843) can provide further information.

Elizabeth Benson '81 and Laurie Chisolm '81 flanked by Mark Conrad '81, Margaret Enloe '82 (MYA), Svetlana V. Petroff '81 (team captain and Of

Jessup Winners (see page 4)



NYLS In Brief

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